# A federalist's dilemma: tradeoffs between social legitimacy and budget responsibility in multitiered welfare states

Giuliano Bonoli (giuliano.bonoli@unil.ch)

Marcello Natili (marcello.natili@unimi.it)

Philipp Trein (josefphilipp.trein@unil.ch)

Accepted for publication in the Journal of European Social Policy (conditional on minor revisions)

In multitiered states, subnational policymakers face a dilemma: on the one hand, they must ensure the social legitimacy of their subnational unit by owning relevant policies including their potentially negative consequences; on the other, they have to manage their budget responsibly, which limits the scope of policy development. We study this dilemma in relation to social policies, by examining how the constituent units and municipalities in Germany, Italy, Spain, and Switzerland deal with it, taking social assistance as an empirical example. Our analysis shows that the combination of the federation's history and a multinational political context affects the incentives and the choices made by the policymakers regarding ownership and dis-ownership of policy competences in the field of social assistance. By analyzing mechanisms that are likely to play out in multitiered welfare states, our paper contributes to both the social policy and the political science literatures

#### Introduction

The constituent units in a federal state must pay attention to a range of issues. One of them is ensuring that their level of government is perceived as legitimate by a majority of citizens. Citizens receive services and interact with different levels of government. If one of these levels is perceived as scarcely relevant, it will be difficult for politicians to mobilize voters and to obtain resources from the central government. Ultimately, a scarcely relevant level of government may face the prospect of abolition.

One very effective way to fulfill this legitimacy function is to create social programs that are available only to the residents of a given unit or that top up existing national ones, and thus show voters that autonomy matters. This strategy may have a drawback, though. Constituent units in a federation generally bear responsibility with regard to balancing their budget. To have an unbalanced budget may put them in a difficult position vis-à-vis the central government which might limit their sovereignty by forcing spending cuts. This will most likely result in humiliation and de-legitimize the unit's government. Overspending may be worse than irrelevance, as the consequence may be a reputation for incompetence.

It is fair to assume that constituent units – member states of the federation and municipalities –must balance these two possibly conflicting aspirations: legitimize their very existence on the one hand, and manage their budget responsibly on the other. Sub-national governments face therefore opposite incentives in their decision on whether (or not) to take over competences in social policy: they have strong incentives to own such policies in order to signal relevance of their subnational jurisdiction but they also have incentives to disown them because of their budgetary implications. By "owning" a policy we mean the fact of having substantial influence over it, being responsible for its budget and being regarded by the general public as in charge of it. In federal countries, policy-makers are under conflicting incentives with regard to the ownership of social policies. This is what we call the federalist's dilemma.<sup>1</sup>

In this paper, we examine how the constituent units of four different federal countries deal with the dilemma, illustrating how subnational (regional and local) governments' room for maneuver is affected by the institutional context. We expect the two objectives — legitimacy vs budget responsibility — to be combined differently in "Holding-together vs Coming-together" federations as well as in "Uni-national versus Pluri-national states".

In Coming-together federations, such as Switzerland and Germany, policymakers at the subnational level are not expected to be concerned with questions of legitimacy as these are old federations where federalism is grounded strongly in the constitution. In this context, we expect subnational units to be more inclined to solve the dilemma by disowning the cost of policies as they do not need much in terms of legitimation. In contrast, in countries with a recent history

of being a unitary state, the so-called Holding-together federations like Italy and Spain – decision makers at the subnational level need policy competences to show the relevance of their government level and face a stronger dilemma concerning their policy decisions. Therefore, they will be inclined to create and keep policies, possibly at the cost of also having to own the budgetary responsibility for the policy. We can expect this also because in Holding-together federations the constituent units tend to have more limited fiscal autonomy and can thus more easily shift the blame upwards in case of budget imbalances.

Further, we expect this dynamic to be moderated or intensified by the presence of a Uninational or a Pluri-national state and by the relative political salience of that issue. In federations where Pluri-nationalism is important - i.e. some constituent units have a different national identity, the incentive to own policy could be stronger than in Uni-national states, especially if different identities are a politically salient issue, i.e. minorities are big and vociferous enough to be politically relevant. Constituent units in Pluri-national countries can use social policy to reinforce their culture-based legitimacy but also in order to protect their distinctiveness in relevant policy fields.

To illustrate our argument empirically, we focus on four countries that display different combinations of these properties: Germany, Italy, Spain and Switzerland. To analyze the federalist's dilemma, we consider the relations between different levels of government regarding social assistance i.e. means-tested minimum income schemes. Social assistance programs are among the few social policies that provide opportunities to regional governments to show their relevance, since in most countries the main social insurance schemes are managed by the central government. In the following sections, we specify our analytical framework and we test our hypotheses for the four selected countries.

#### Theoretical framework

Theoretically, we see the constituent units of a federation and local governments as a significant political actor of the welfare state (Pierson 1995, Obinger et al. 2005, Sellers and Lindstrom 2007). We build on this literature by taking on the issue of the incentives faced by the various levels of government in relation to social assistance policy. In order to do this we rely on the political science literature on multilevel governance.

#### Holding-together vs Coming-together federalism

Federal institutions emerged from distinct historical processes. According to Stepan, we can distinguish between *Coming-together* and *Holding-together* federations (Stepan 1999). Coming-together federations are the result of a bargaining process whereby previously independent states have joined to form a bigger unit, so that by pooling sovereignty and retaining identity

they could secure a common good, such as increasing collective security or a common market (Riker 1964). In these countries, autonomy of subnational governments (local and regional) is guaranteed by the constitution (Lijphart 1986, 4-5). Some examples of this kind of federal arrangement are the United States, Switzerland and Australia. Conversely, in Holding-together federations, a former unitary state comes to the decision to divide its powers between the national government and constituent sub-units. As the political system is transformed, powers that were formerly at the central level are transferred to sub-national units and turn the country into a federation or a quasi-federation (Watts 2008, 11). However, importantly for our argument, the constitutionally guaranteed autonomy of subnational governments (local and regional) is weaker than in *Coming-together* federations (Lijphart 1986, 4-5). One example for such a federal arrangement is Spain, which evolved from a strongly centralized country into a quasi-federation during its transition to democracy (Börzel, 2000, 17).

Against this background, we expect incentives for subnational policymakers to own and disown policy competencies and costs for social policy to be different in Coming-together and Holdingtogether federations. In Coming-together federations, policymakers do not need to worry about earning legitimacy by acquiring new policy competencies since subnational units have a long tradition of legislative and administrative authority and therefore possess already enough legitimacy in the eyes of citizens. Thus, when facing the risk of overspending - as in the case of rising caseloads in social assistance (Bonoli and Trein 2016) - decision makers can focus on dealing with the costs of the policies, for example by shifting them and (part of the) legislative and administrative dimensions of the policy to higher levels of government (Braun and Trein 2014, Bonoli and Trein 2016). In contrast, in Holding-together federations, subnational policymakers operate in a context of subnational state-building (Ferrera 2005). This entails the transferring of authority from the national to the subnational level and not to give it back. Thus, we expect lower levels of government to give a higher priority to the acquisition and preservation of policy competencies and administrative capacity. As a result, owning the policy is likely to be strategically important for them and they will be less willing to let go of policy and administrative competencies even when risking budget imbalances.

In addition, the constituent units of *Coming-together* federations tend to have a larger degree of fiscal autonomy<sup>2</sup>. This means that in case of fiscal problems, it will be more difficult for them to shift the blame upwards to the central government. In contrast, in *Holding-together* federations, where taxes are essentially controlled by the center, constituent units may more easily escape blame if their budget is unbalanced. Considering the impact of tax autonomy reinforces our expectation that Coming-together federations will be more inclined to solve the dilemma on the side of owning the policy and the costs. Benefits of policy ownership are greater and the risks associated with its costs are lower.

#### Uni-national vs Pluri-national federations

Federations differ not only in the historical origins, but also in their degree of ethnic and cultural heterogeneity, notably between the member states of the federation. In this respect, federal countries can be divided between mostly *Uni-national* and rather *Pluri-national* federations, with the latter being basically states which incorporate more than one national community within their boundaries (Moreno, 2001, p. 16). In other words, in Pluri-national federations, there are cultural differences in the population that overlap with the subnational governments' territories, i.e., the spatial distribution of minorities correlates with territorial authority. On the other hand, Uni-national federations are countries without significant ethno-territorial heterogeneity between their constituent units.

The presence of more than one nationality within a federation is important to understand political incentives to "own" or "disown" (social) policies for sub-national units. In Pluri-national federations, subnational governments are likely to favor the acquisition and the preservation of policy competencies as a way to reinforce legitimacy and identity against the national government and other subnational governments (Béland and Lecours 2005a, Béland and Lecours 2005b, 606). As Keith Banting put it, in nationally heterogeneous countries, "social programs designed and controlled at the regional level can become instruments for strengthening regional cultures and enhancing the significance of local communities in the lives of citizens" (Banting 1995, 271). Therefore, activism in the social policy realm might prove useful for "competitive region building" purposes (Ferrera 2005, Pierson 1995). In this situation, horizontal competition among the regions tends to emerge, since constituent units might lose clout if they are seen as less active than their peers. In addition, policy ownership is likely to be attractive in Pluri-national countries as it can be presented as a means constituent units can use to preserve their distinctiveness. As a result, we can expect social policy innovation in one region to be followed by the reaction of the other units or spillover effects (Obinger et al., 2005). Therefore, in Pluri-national federations, subnational policymakers are likely to be keener to keep or acquire policy competencies in social policy – even if this means taking financial responsibility for the programs. Conversely, in Uni-national federations, where both vertical and horizontal competition among government layers are less relevant, sub-national units have lower incentives to introduce costly programs and can focus on keeping the costs for the policies they own under control.

Table 1: Hypotheses concerning sub-units' incentives to take over competences over in (social) policies

Type of federal	Uni-national	Pluri-national
arrangement		

Coming- together	(Germany)  No incentives to own policy competencies at the subnational level	-+ (Switzerland)  • Some incentives to own policy competencies at the subnational level (due to plurinationalism)
Holding- together	+- (Italy)  • Some incentives to own policy competencies at the subnational level (due to Unitarian history)	++ (Spain)  • Strong incentives to own policy competencies at the subnational level (due to Unitarian history plus plurinationalism)

To sum up, we hypothesize that the combination of Holding-together and Pluri-national federalism provides the strongest incentives for lower levels of government to introduce social policy programs at the regional level even if it comes along with the responsibility to assume some of their costs (Spain). Conversely, the configuration of Coming-together and Uni-national federalism creates the lowest incentives (Germany). In between these two extreme cases, one finds uni-national holding-together federations (Italy) and pluri-national Coming together federations (Switzerland). In these two cases, we expect incentives to be mixed. Building on this, we develop the following hypotheses (c.f. Table 1): in Germany, subnational units have the lowest incentives to own social policy competences and thus a large room for maneuver for disowning the policy costs. Swiss cantons have some incentives to hold competences over social policy, because it is an important policy area in which they can make a difference. On the other hand, their legitimacy is unquestionable, so keeping social policy is not vital for them. In Italy, subnational units have some incentives to own policy competences at the subnational level (legitimation) but the country's unitary tradition limits the value of owning the policy. In Spain, subnational governments have the strongest incentives to own policy competences at the subnational level as they combine a unitary history with a strong salience of pluri-nationalism. Thus, the room to maneuver for disowning the policy will be the lowest.

## Legitimacy and budget responsibilities for social assistance in four countries

The empirical part of this paper consists of four case studies. The case studies are structured in the following way. We begin by briefly characterizing each case by the two independent variables. We then explain the institutional set up of social assistance and present policy developments since the 1990s. What is crucial in relation to our hypothesis is also how each country reacted to large shocks that impacted on social assistance policy. These vary in nature across our sample. For Germany and Switzerland social assistance policy came under the spotlight as a result of a continuous rise in caseload since the 1990s. For Spain and Italy, instead, the main shock was the post-2008 crisis.

#### Germany: shifting policies and clients in the context of cooperative federalism

German federalism - Germany is an example of a Coming-together and Uni-national federation. In 1871, under Prussian hegemony, the principalities and kingdoms of the German empire came together into a modern state (Manow, 2005). After a period of centralization during the Third Reich, the founders of the reconstructed Federal Republic of Germany re-created shared federalism. Today, the federal level adopts the framework legislation for many important policy fields, whereas the member states are responsible for policy implementation (Rudzio, 2011) but have few on taxes (Blöchliger and Nettley, 2015). Regarding social policy, the role of subnational units is limited. The role of the Länder regarding social policy concerns above all implementation (Schmidt, 2005). Since the constitution demands similarity of living conditions across the country, there is little room for conflicts due to regional welfare diversity. This is so also because the party system is highly centralized – with the exception of the Bavarian CSU there are no important political parties with regional identities (Wagemann, 2016). The main conflict regarding solidarity amongst regions concerns the diversity between net-payers and net-takers of the fiscal equalization system. Against this backdrop, German citizens identify themselves with the national state. Regional identities remained important in everyday life but are no source for serious political conflicts.

**Social assistance**- Between 1961 and 2004, social assistance was governed by federal law (SGB I, SGB X). The law regulated only the framework conditions, while the *Länder* and the municipalities determined payments and conditions of implementation (Schmidt, 2010, 730-1). The benefits were paid out of the municipality budgets. Social assistance was a last resort benefit paid to people with no or insufficient entitlement to federal benefits.

**Rise in caseload** – Social assistance caseloads have risen more or less constantly since the early 1980s, with an acceleration after unification. The proportion of the population on social assistance went form 0.9% in 1980 to 3.4% in 2004, reaching just under 3 million clients. One

important consequence of this rise was a crisis in municipal finances in the early 2000s (Hassel and Schiller 2010b, 173). The Länder and the municipalities consider the national government responsible for the rising caseload. This development was largely a consequence of the rolling back of early retirement schemes and of benefit reduction in unemployment insurance against the background of the German unification and the economic crisis of the 1990s (Bonoli and Trein 2016). These practices pushed more and more individuals onto social assistance, which resulted in increasing costs for municipal governments. Some cities, such as Düsseldorf, Frankfurt, Leipzig or Lübeck, founded public job companies (*Beschäftigungsgesellschaften*) in order to deal with the negative consequences of downward cost-shifting (Hassel and Schiller, 2010a) but without success.

**Policy response** - In 2004, in order to deal with the problem of rising caseload in municipal social assistance, the national government adopted a major reform (*Hartz IV*) that merged social assistance with unemployment assistance – the second pillar of the national unemployment insurance scheme. Originally, unemployment assistance had guaranteed unlimited support to the long-term unemployed. In the run-up to the 2004 reform, the national government consulted extensively with the constituent units, above all with the municipalities. Eventually, they agreed to the reform in exchange for transferring a large share of cost for the new basic support scheme (*Arbeitslosengeld II*, colloquially known as "*Hartz IV*") to the national government (Hassel and Schiller, 2010b, 112-3). At the local level, the new scheme is managed by "Jobcenters" that are joint operations between the federal employment agency and the municipalities. Municipal social assistance is now a residual scheme catering only for people who are unable to work and the main responsibility for financing the cost of the minimum income programme has been shifted upwards to the national government.

Whereas the policy changes regarding social assistance remained uncontested by the municipal and *Länder* governments, some municipalities (about 100, known as *Optionskommunen*) preferred to implement social assistance policies as independently as possible from the federal government, and were allowed to have their own Jobcenter as an alternative to the joint municipal-Federal employment agency model (Konle-Seidl, 2009, 8; Jantz et al., 2015; Bandau and Dümig, 2015). According to our model, we can say that there was some variation in the way German municipalities solved the federalist's dilemma. The vast majority opted for disowning social assistance, while the 100 *Optionskommunen* chose to keep it. *Optionskommunen* are found throughout the country, with a slightly stronger concentration in the North and in the East. They seem to cluster rather than being dispersed across the country, suggesting that neighbourgh emulation might be a mechanism behind the choice of this more independent model<sup>3</sup>. Identifying the determinants of the choice to become an *Optionskommune* would be an extremely interesting question, that unfortunately goes beyond the scope of this paper.

In Germany, the subnational governments (*Länder* and municipalities) did not insist on keeping social assistance policies in their own portfolio. Above all they were concerned with the cost

from rising caseloads that occurred due to downward cost-shifting of welfare recipients from national programs. Thus, they welcomed the transfer of policy competencies (e.g. setting benefit levels) from the subnational to the national level. Nevertheless, many municipal governments preferred implementing the new basic support scheme as independently as possible from the national government (e.g. in a *Optionskommune*).

#### Switzerland: keeping the policy but not the clients

**Swiss federalism** - Switzerland is a typical case of a Coming-together and Pluri-national federation. Its member states, the cantons, were sovereign states, with their own institutions, currencies and armies (Kriesi and Trechsel 2008, 11). Forms of intercantonal collaboration go back to the late middle age, but modern Switzerland was born in 1848, after a short civil war opposing the more conservative catholic cantons, who wanted to retain cantonal sovereignty, to the protestant ones, who instead had a preference for centralization. Even though the civil war was won by the centralizers, the 1848 constitution was clearly a compromise between the two visions, and it maintained substantial competencies for the cantons (Kriesi 1994). In today's Switzerland, the cantons retain almost exclusive competencies in many important policy areas, such as education, family policy, and social assistance.

The cantons have played and continue to play an important role in shaping people's identities as well as the linguistic divides (Switzerland has four national languages: German, French, Italian, and Rhaeto-Romance). This is because of history, but also because of the fact that political institutions support the persistence of strong cantonal identities. Each one of the 26 cantons has its own political system with a constitution, a government, a parliament, political parties, and canton-based media. About 80% of the Swiss find that the municipal and the cantonal level matter most to their daily lives (Denters et al. 2014). In our framework, Switzerland can be considered as a Coming-together federation and a Pluri-national country, where the notion of pluri-national refers to both language and cantonal identities (Kriesi and Trechsel 2008, 11; Mueller 2013).

**Social assistance**- Social assistance is regulated and financed by the cantons. In addition, many cantons allow large room for maneuver to the municipalities. Federal level involvement in social assistance is limited to an article in the Federal constitution (Art. 115) which entitles every resident to a minimum subsistence income, and *de facto* forces cantons to run social assistance schemes. A bigger role is played by a professional association, the Swiss Conference for Social Assistance (SKOS/CSIAS). It publishes guidelines on various aspects of social assistance, including benefit levels. These guidelines are not binding, but are generally followed more or less strictly by a majority of the cantons (Bonoli and Champion, 2015).

**Rising caseload** - Social assistance became a political issue in the early 1990s. Following the 1991-1993 recession, caseloads (and spending) increased sharply. Between 1990 and 2000 the

number of clients doubled. As a result, since the early 2010s, the problem of cost containment in social assistance is high on the agenda within the cantons and, increasingly, also at the federal level.

Like the German Länder, the Swiss cantons considered the federal government responsible for at least part of the rise in caseloads. In fact, reforms adopted in the main federal programs (unemployment and invalidity insurance) have restricted access to both schemes, with the result that a number of would-be-clients of these two programs are now forced to rely on cantonal social assistance. This practice, that has been termed cost shifting (Bonoli and Trein, 2016; Overbye et al., 2010) is to an extent documented in longitudinal and caseload studies (Fluder et al., 2009; Salzgeber, 2012, 64).

**Policy responses** - The Cantons complained about the impact on their finances of cuts in federal programmes, but at the same time they too played the cost-shifting game (Bonoli and Trein 2016). These cost-shifting practices were widespread during the 1990s and 2000s but were seldom done in an open and transparent way. There are several examples of cost-shifting practices. One of them is the provision of contribution-paying jobs to social assistance clients for a limited period, so that they can open a new entitlement period to federal unemployment insurance (CF, 2008, 7046). This option has in principle been outlawed in 2009. In other instances, social assistance offices are known to support their clients' efforts to obtain a federal invalidity pension (Bonoli and Trein, 2016, 610-612).

In parallel, there have been calls for stronger federal involvement in social assistance policy, not so much from the cantons but more from social assistance professionals. The federal government has responded to such calls in a report published in 2015. The report argued that social assistance is a central pillar of the country's social security system, and that more uniformity is needed. However, it also argued that it is up to the cantons to find ways to better coordinate their systems and not to the federal government to legislate in this field. The position of the federal government was also based on the consultation of the cantons who, through their peak-organization, opposed the transfer of the competence for social assistance to the federal level (CF 2015: 57).

Overall, the impression one gets when studying the Swiss case, is that cantons are not trying to transfer social assistance to the federal level. However, faced with rising caseloads, they would like the federal government to play a bigger role in limiting the costs of social assistance, essentially by facilitating access to federal schemes. The former, of course is difficult to obtain, and that is arguably why in the past, the cantons have tried, through various channels, to contain their costs by shifting clients back to federal programs. Swiss cantons remain attached to social assistance and clearly oppose a federalization of the scheme (CF 2015: 57). Their approach to solving the dilemma is to contain costs by trying to keep and push clients onto federal programs.

#### Spain: building a regional model in a Pluri-national country

**Decentralisation**- Spain is a national state – indeed, one of the oldest of the world – made up of different nationalities and regions (Linz, 1997). Linguistic and cultural diversity among geographical areas contributed to make territorial politics and the struggle against centralism the single most constant factor in Spain's political history (Moreno, 2001). After the fall of the Franco hyper centralist dictatorship (1936-1975), the 1978 Spanish Constitution recognized "the right to autonomy of the nationalities and regions" within the idea of an indivisible nation-state. In the following decades, the emerging federal *Estado de las Autonomias* was gradually reinforced (Sala, 2014) – also to respond to the increasing challenges posed by the Basque and Catalan nationalists. Accordingly, Spain is a clear-cut case of a holding-together federation, serving the purpose of accommodating the internal diversities typical of a pluri-national country (Linz 1997).

Spatial policy rescaling processes have collided with the dynamics of welfare change, so that in the last thirty years the Autonomous Communities (ACs) have assumed increasing importance in this policy field. In particular, social policies with a large component of service provision, such as health care, active labor market policies and social care services, are left largely in the hands of sub national authorities.

The expansion of social assistance - In Spain, social assistance benefits traditionally existed solely at the municipal level, and they tended to be discretionary and uncertain in their delivery. The extended family was the main social shock absorber in case of poverty (Naldini, 2002). To strengthen this rudimentary social assistance model, in the late-1980s, both faith-based organizations and trade unions mobilized in favor of a national anti-poverty program. However, the Socialist government opposed the introduction of a national program, partially because it was considered a road towards welfare dependency (Aguilar et al. 1995) but also because the government feared an institutional conflict over competence with the ACs, especially with the Basque Country, Navarra and Catalonia (Natili, 2016).

These ACs had already introduced — or were planning to introduce - a regionally based anti-poverty benefit, also because strong regionalist parties in government supported the introduction of a regional safety net, with an explicit region building purpose. In the absence of national intervention, these programs diffused rapidly throughout the country, and in the brief 1989-1995 period all ACs introduced public anti-poverty programs. According to Arriba and Moreno (2005), the historic ethno-territorial competition that characterizes the Spanish territorial model explains this rapid institutional diffusion: since "no region wanted to be left behind" (*Ibidem*, p. 150), policy innovation in the Basque Country was followed by *institutional mimesis*, i.e. the reaction of the other units and the introduction of similar programs in the whole country. These dynamics were favored by the presence of powerful social actors supporting the

adoption of a social safety net and of a party system providing few incentives to campaign against social assistance benefits (Natili 2017).

The impact of the crisis - During the economic and financial crisis, these regional measures were gradually extended and consolidated – in particular between 2007 and 2015 a significant expansion of regional safety nets is apparent in Spain, despite the introduction of heavy budgetary constraints on sub-national expenditure (Del Pino and Pavolini, 2015). No less than twelve ACs introduced legislative improvements, the number of beneficiaries has more than doubled, and total regional expenditure on minimum income schemes increased from around 360 million euros in 2006 to almost 1.4 billion in 2015 (Natili 2017).

At the same time, the onset of the economic crisis and increasing poverty rates – coupled with the comparative weaknesses of the Spanish minimum income model (Ayala, 2011) –favored the (re)emergence of a debate over the opportunity to introduce a national program. New proposals to introduce a national scheme were put forward as a response to the economic crisis by the trade unions and by all parties in opposition (Aguilar and Arriba, 2016).

Despite these pressures, national measures in the field of social assistance remained extremely weak and no social rights were introduced – also because the ACs did not back these proposals. Rather than demand national intervention, the ACs have played the "upwards cost-shifting game" (Bonoli and Trein, 2016). All the regional laws regulating safety nets have emphasized the "subsidiary" nature of regional programs, meaning that claimants need to have applied to all existing national social programs before requesting regional benefits. Furthermore, the benefit amount is often calibrated so that receiving unemployment assistance benefits – and in particular the so-called *Plan Prepara* targeted to long-term unemployed - prevents access to regional safety nets. Finally, some ACs responded to the rapid increase of beneficiaries during the crisis by providing contribution-paying temporary employment to clients who are as a result able to claim national unemployment insurance. In Castile and Léon (Orden 894/2013) have been introduced special subsidies for NGO offering at least six-months jobs to beneficiaries of the Citizenship Guaranteed Income, and similar measures exist also in other ACs, such as Cataluña and La Rioja.

To conclude, Spanish Autonomous Communities have been eager to maintain their competence over social assistance policies, expanding their welfare effort even in the difficult post-crisis context. At the same time, some attempts to shift the costs – but definitely not the programs – to the national level are visible.

### Shifting responses to the federalist's dilemma in Italy, between partisan dynamics and opportunistic behaviors

**Decentralisation** - Italy is a case of a Holding Together and Uni-national federation. Unification in 1861 has been followed by a strong centralization of the political and administrative system, despite the huge socio-economic differences that characterized the country, especially along the North-South divide. Only the 1948 Constitution defined Italy as a unitary state divided into regions. Yet their actual establishment was a very slow process, and the ordinary regions became fully operative only in the late 1970s. Even then, regional autonomy remained limited, since subnational governments lacked clear policy competences and were entirely dependent on the central state for resources. In the 1990s, regionalism experienced a new surge in Italy, ordinary and constitutional legislation gradually dismantled traditional centralism (Baldini and Baldi, 2014; Keating and Wilson, 2010), and the Italian unitary state developed into a regional (and possibly federal) one.

An essential driver for decentralization was the electoral success of the Northern League. This was built on resentment against inefficient central governments and transfers of resources to poorer southern regions in the more economically developed Northern regions (Diamanti, 2003). Yet Italy is characterized by the absence of politically salient pluri-nationalism. Although the North-South divide presents some cultural elements, it is mainly driven by wide regional economic and social disparities, and Italian regions do not claim identity distinctiveness (Baldi and Baldini, 2014; Keating and Wilson, 2010). Italy can therefore be portrayed as a case of Holding-together federation in a predominantly Uni-national country.

**The expansion of social assistance** - Until the mid-1990s social assistance in Italy was comparatively underdeveloped and there was no national framework law. Regional<sup>4</sup> and municipal social assistance benefits and services tended to be discretionary, uncertain in their delivery and heavily conditioned by budgetary constraints (Saraceno, 2002). Only in the mid-1990s, a center-left government adopted an innovative national pilot programme, the Minimum Insertion Income (Mii). The pilot was however soon discontinued in 2002 by the newly elected center-right government (Jessoula and Alti, 2010).

The failed extension of the national Mii – coupled with the introduction of the constitutional reform (C.Law 3/2001) that strongly reinforced the legislative power of the ordinary regions – favored a broader diffusion of regional safety nets. In sharp contrast with the center-right government's decision, a number of regions ruled by center-left coalitions decided to introduce regionally based social assistance programs (Natili, 2017)<sup>5</sup>. Yet, differently from the Spanish case, these regional schemes did not spread throughout the country.

**The impact of the crisis** - Moreover, the advent of the financial, economic, and sovereign debt crises led to a phase in which regionally-based programs were drastically limited: from 2009

until 2014 sub-national governments did not introduce any new initiatives. Furthermore, existing regional safety nets were rapidly discontinued in all cases where a center-right coalition had replaced the center-left government that had previously introduced them (Natili, 2017).

During the economic crisis, regions demanded a national level intervention in this field. In mid-2010, the *Conference of the Regions*, put forward a proposal to the national government aimed at introducing essential levels of services in social assistance sector, including a national anti-poverty safety net. The center-right cabinet formally welcomed the proposal, yet no discussion followed and the document had no concrete outcomes (Jessoula et al. 2016). A greater investment in this field was performed by the subsequent Monti Government. This cabinet introduced on an experimental basis the New Social Card, which was later reinforced by the following center-left governments, re-named Active Support Income (SIA), and implemented throughout the country since September 2016. This was followed by the launch of six regional social assistance programs<sup>6</sup>, with the aim of complementing and extending the coverage to excluded poor families. Those regional schemes are highly visible at a limited cost, since they build on the national intervention. Once again, only regions ruled by center-left coalitions did so.

Therefore, in the Italian case, social assistance competences and programs fluctuated periodically between national and regional governments. The decentralization of social assistance favored greater intervention of the sub-national level, and (some) regions intervened to acquire new competences and legitimize their role. Yet, this was strongly affected by partisan dynamics (Natili, 2017). The advent of the economic crises increased the cost of having regional programs, and most of the regions solved the federalist's dilemma abstaining from intervening and waiting for national intervention. Once a new national program was introduced, opening the possibility to share the cost with the national level, several left-ruled regions took the initiative and launched new programs. Those dynamics reveal how shifting incentives on the continuum between costs and possibility to claim credit changed the preference of regional governments facing the federalist's dilemma, at least in case of a center-left government. Conversely, a center-right coalition seems immune to these dynamics, and remained in all cases a sufficient condition - both at the national and local level – able to prevent the introduction and/or institutionalization of a public safety net (Jessoula et al., 2016).

#### Discussion and conclusion

Our analysis has shown that in each of the four countries covered there is a clear tension between two fundamental objectives of subnational governments: to gain or preserve legitimacy and to manage budgets responsibly. Subnational units need to legitimize their existence by providing some tangible benefits to the resident population. Social assistance provides them with an opportunity to show that they matter. That is why, in our view, this

apparently marginal field of social policy acquires such big relevance in the relationship between federal and subnational authorities. At the same time, they need to avoid excessive increases in spending, otherwise they risk having to raise taxes, ask for a bailout by the central government, and, more general, they risk a reputation of incompetence in financial matters.

The tension between legitimation and budget responsibility plays out somewhat differently in the four federations covered in this study, in a way that reflects our expectations. We expected Germany to be the country where the legitimation function is least important. As a Comingtogether federation, the existence of the *Länder* does not need to be continuously justified, and as Uni-national country, identity-based competition is also quite limited. As seen above, Germany has witnessed a big transfer of responsibility in the field of social assistance from the municipalities to the federal government. The shift has generated some resistance by some municipalities regarding implementation (the *Optionskommunen*), but overall it was largely accepted by subnational actors (*Länder* and municipalities).

Things are slightly different in the second Coming-together federation we analyzed, Switzerland. In our model, we expect the Pluri-national character of some federal states to provide additional identity- driven incentives to own policy at the subnational level. This seems to be the case in Switzerland, where the cantons have clearly rejected a proposal to shift social assistance policy to the federal level that could have resembled the German 2004 reform. At the same time, the cantons have to deal with the thorny issue of rising caseloads and costs. Their response has been not to question the ownership of the policy but to try to shift costs upwards (by trying to move clients onto federal programs) and to resist the adoption of measures that would generate further downward cost shifting (like limiting access to federal programs).

In Spain, we observe a very strong attachment to social assistance by the regions, which, unlike in Germany or Switzerland are not compelled to run such schemes. Their involvement can be explained with reference to the high priority given to the legitimation function, which, in our model should be strongest in Spain (Holding-together and Pluri-national federation). Interestingly, the Spanish regions have adopted practices that are reminiscent of the Swiss story: cost shifting.

Finally, in Italy, we expected some incentives to introduce regional programs given by the recent acquisition of power by the sub-national units and a limited role of competition based on identity between the national and local territories. In this situation, the regions introduced programs in periods of (fiscal) abundancy and abstained in period of budgetary crisis. Yet our model has worked according to our prediction only partially, since the legitimation-based explanation of social policy worked only for center-left regional governments. Social assistance schemes were introduced only in regions ruled by the center-left, and not in those ruled by their right-wing competitors. This outcome can be explained with reference to the composition of Italian right-wing coalitions in recent years, and the predominance of their conservative and

welfare chauvinist component (Jessoula et al. 2016). This meant that right-wing regional governments had to find other ways to show relevance.

From this analysis, we may draw three conclusions. First, the choice to own or disown social assistance policy is a real dilemma for constituent units in multi-tiered welfare states. The case studies show that this is a major issue in all the countries we cover. Second, the history of the federation and its national composition go a long way towards explaining the way in which countries go about solving the dilemma. Overall our model is rather successful at predicting policy outcomes. Third, our case studies, particularly those on Switzerland, Germany pre-2004 and Spain, show that constituent units can be creatively opportunistic and develop strategies that allow them to keep the ownership of the policy and at the same time contain the increase in caseload (and costs) by shifting clients upward onto national programs and by resisting attempts by the federal government to shift them downwards. Cost shifting allows subnational units to maximize the legitimation function while minimizing costs.

Our model seems roughly accurate at accounting for the observed outcomes, but are there alternative explanations? First, we could hypothesize that differences in policy responses are driven by problem pressure, and that as caseloads increase beyond acceptable thresholds competence is shifted upwards. This explanation would explain the German story, but would have difficulties making sense of the attachment to social assistance by the Swiss cantons' and the Spanish ACs.

Another alternative explanation is suggested by the Italian case and refers to the way in which the territorial cleavage is represented in the political arena. In Italy the territorial and left-right cleavages tend to overlap<sup>7</sup>, since the regionalist party is clearly located on the right of the political spectrum. As a result, owning social assistance can serve a legitimation function only for regions ruled by the left. Regions ruled by right-wing coalitions need other policies to gain legitimacy (e.g. a tougher stance on migrants). The Italian case indicates that the cleavage structure could play an important role in the way in which the constituent units solve the federalist's dilemma.

#### References:

- Aguilar, M. and Arriba, A. (2016) *Minimum income reborn? Reopening the minimum income debate in a changing society in Spain,* Paper Presented at the IX ESPAnet Italia Conference, Macerata, 22 24 September.
- Aguilar, M., Gaviria, M. and Laparra, M. (1995), *La caña y el pez. El salario social en las Comunidades Autónomas 1989-1994*. Madrid: Fundación FOESSA.
- Arriba, A. and Moreno, L. (2005), Spain poverty, social exclusion, and safety nets, in Ferrera, M. (2005) (ed.). Welfare State Reform in Southern Europe: Fighting Poverty and Social Exclusion in Italy, Spain, Portugal and Greece, London, Routledge.
- Ayala, L. (2011) *Tackling Poverty* in Guillén, Ana, León, Margarita (eds) (2011) *The Spanish welfare state in European context*. Aldershot, Ashgate.
- Baldini, Gianfranco e Baldi, Brunetta (2014) Decentralization in Italy and the troubles of federalization, *Regional And Federal Studies*, (24), pp. 87 108.
- Bandau, F., and Dümig, K. (2015). "Verwaltung des deutschen "Beschäftigungswunders"." In *Politik im Schatten der Krise: Eine Bilanz der Regierung Merkel 2009-2013*, ed. R. Zohlnhöfer and T. Saalfeld. Wiesbaden: Springer Fachmedien Wiesbaden.
- Banting, K. (1995) *The Welfare State as Statescraft: Territorial Politics and Canadian Social Policy*, in Liebfried, S. and Pierson, P. (eds.), European Social Policy: Between Fragmentation and Integration (Washington, D.C.: Brookings Institution, 1995), pp. 269-300.
- Béland, D., and Lecours, A. (2005a) "Federalism, Nationalism, and Social Policy Decentralisation in Canada and Belgium." *Regional and Federal Studies* 17 (4):404-15.
- ——. 2005b. "The Politics of Territorial Solidarity: Nationalism and Social Policy Reform in Canada, the United Kingdom, and Belgium." *Comparative Political Studies* 38 (6):676-703.
- Blöchliger, H., and Nettley, M. (2015) "Sub-central Tax Autonomy: 2011 Update." *OECD Working Papers on Fiscal Federalism* 20.

- Bonoli, G., and Champion, C. (2015). "Federalism and Welfare to Work in Switzerland: The Development of Active Social Policies in a Fragmented Welfare State." *Publius: The Journal of Federalism* 45 (1):77-98.
- Bonoli, G., and Trein, P. (2016) "Cost-shifting in Multitiered Welfare states: Responding to Rising Welfare Caseloads in Germany and Switzerland." *Publius: The Journal of Federalism* 46 (4):568-95.
- Börzel, T. (2000) "From Competitive Regionalism to Cooperative Federalism: The Europeanization of the Spanish State of the Autonomies." *Publius: The Journal of Federalism* 30 (2):17-42.
- Braun, D., and Trein, P. (2014) "Federal Dynamics in Times of Economic and Financial Crisis." European Journal of Political Research 53 (4):803-21.
- CF. 2008. Conseil Fédéral: Message relatif à la modification de la loi sur l'assurance-chômage du 3 septembre 2008. Bern, Switzerland: Confédération Suisse.
- CF. 2015. Conseil Fédéral: Aménagement de l'aide sociale et des prestations cantonales sous condition de ressources. Besoins et possibilités d'intervention Berne, Rapport du Conseil fédéral.
- Champion, C. (2013) Organisational Reforms in Active Welfare States: A Comparative Analysis of the Turn to 'Single Gateways' in Western Europe, IDHEAP, University of Lausanne, Lausanne.
- Clasen, J. and Clegg, D. (Eds.), Regulating the Risk of Unemployment: National Adaptation to Post-Industrial Labour Markets in Europe. Oxford: Oxford University Press.
- Diamanti, I. (2003) [2003] *Bianco, rosso, verde... e azzurro. Mappe e colori dell'Italia politica,* Bologna, Il Mulino.
- Del Pino, E. and Pavolini, E. (2015) Decentralisation At A Time Of Harsh Austerity: Multilevel Governance And The Welfare State In Spain And Italy Facing The Crisis, European Journal of Social Security, Volume 17 (2015), No. 2
- Denters, B., Goldsmith, M., Ladner, A, Mouritzen, P.E. and Rose, L. (2014). *Size and local democracy*. Chelthenam: Edward Elgar.

- Ferrera, M. (2005) The Boundaries of Welfare, Oxford, Oxford University Press.
- Fluder, R., Graf, T. Ruder, R. and Salzgeber, R. (2009) *Quantifizierung der Übergänge zwischen* Systemen der sozialen Sicherheit (IV, ALV und Sozialhilfe): Bericht im Rahmen des mehrjährigen Forschungsprogramms zu Invalidität und Behinderung (FoP-IV). Bern, Switzerland: Bundesamt für Sozialversicherung BSV.
- Hamilton, A., Madison, J., Jay, J. and Goldman, L. (2008) *The Federalist Papers*. Oxford: Oxford University Press.
- Hassel, A., and Schiller, C. (2010a). *Der Fall Hartz IV: Wie es zur Agenda 2010 kam und wie es weitergeht*. Frankfurt / New York: Campus Verlag.
- ———. (2010b). "Sozialpolitik im Finanzföderalismus–Hartz IV als Antwort auf die Krise der Kommunalfinanzen." *Politische Vierteljahresschrift* 51 (1):95-117.
- Hesse, J. (2006) "Sanierungsfall "Hartz IV": Zehn Thesen zum Stand und zur Weiterentwicklung der Aufgabenwahrnehmung nach dem SGB II." Berlin: Internationales Institut für Staats- und Europawissenschaften.
- Jantz, B., Christensen, T. and Laegreid, P. (2015) "In Search of the Holy Grail Accountability and Performance in Welfare Administration Reform." *International Journal of Public Administration* 38 (13):947-59.
- Jessoula, M. and Alti, T. (2010). Italy: un uncompleted departure from Bismarck, in Palier, Bruno (Ed.). A long goodbye to Bismarck? The politics of welfare reform in continental Europe. Amsterdam: Amsterdam University Press.
- Jessoula, M., Madama, I. and Natili, M. (2016) *The Right and Minimum income. Explaining Italian exceptionalism.* Paper presented at the ECPR General Conference, Prague, September 7 10, 2016
- Keating, M and Wilson, A. (2010), *Federalism and Decentralisation in Italy*, Unpublished paper, PSA Conference, Edinburgh, March–April.
- Kriesi, H. (1995). Le système politique suisse. Paris: Economica.
- Kriesi, H., Trechsel, A. H. (2008) *The Politics of Switzerland: Continuity and Change in a Consensus Democracy*. Cambridge: Cambridge University Press.

- Konle-Seidl, R. (2009) "Neuregelung der Jobcenter für Hartz-IV-Empfänger." *Wirtschaftsdienst* 89 (12):813-20.
- Lijphart, A. (1985) "Non-majoritarian Democracy: a Comparison of Federal and Consociational Theories." *Publius: The Journal of Federalism* 15 (2):3-15.
- Linz, J. (1997) Democracy, multinationalism and federalism. Madrid, Spain: CEACS.
- Manow, P. (2005) "Germany: Cooperative Federalism and the Overgrazing of the Fiscal Commons." In *Federalism and the Welfare State*, ed. H. Obinger, S. Leibfried and F. G. Castles. Cambridge: Cambridge University Press.
- Moreno, L. (2001) The Federalization of Spain. London: Frank Cass.
- Mueller, S. (2013) "Conflicting Cantonalisms." L'Europe en Formation (3):86-102.
- Naldini, M. (2002). The Family in the Mediterranean Welfare States. London: Frank Cass.
- Natili, M. (2016) *The Politics of Minimum Income Protection. Explaining policy trajectories of regional minimum income schemes in Italy and Spain*, Ph.D. Thesis, University of Milan
- Natili, M. *Explaining different trajectories of minimum income schemes. Groups, parties and political exchange in Italy and Spain.* Journal of European Social Policy, forthcoming.
- Obinger, H., Leibfried, S. and Castles, F.G. (eds.) (2005) *Federalism and the Welfare State: New World and European Experiences*. Cambridge: Cambridge University Press.
- OECD. 2015. "OECD Fiscal Decentralisation Database." In *OECD Publishing*. http://www.oecd.org/tax/federalism/oecdfiscaldecentralisationdatabase.htm: OECD.
- Overbye, E., Strohmeier, R., Smith, N., Karjalainen, V. and Jürgen Stremlow (2010) "The Coordination Challenge." In *Rescaling Social Policies towards Multilevel Governance*, ed. Y. Kazepov. Farnham: Ashgate.
- Pierson, P. (1995) "Fragmented Welfare States: Federal Institutions and the Development of Social Policy." *Governance* 8 (4):449-78.
- Rovny, J. (2015) *Riker and Rokkan: Remarks on the strategy and structure of party competition.*Party Politics 21(6): 912–918.

- Rudzio, W. (2011) Das politische System der Bundesrepublik Deutschland. Wiesbaden: VS-Verlag / Springer.
- Salzgeber, R. (2012) "Auswirkungen der 4. AVIG-Revision auf die Sozialhilfe." *Volkswirtschaft-Magazin fur die Wirtschaftspolitik* 85 (9):62-6.
- Sala, G. (2014) Federalism without Adjectives in Spain, Publius: The Journal of Federalism Vol. 44 n.1, pp.109 134.
- Saraceno, C. (2002), *Social Assistance Dynamics in Europe: National and Local Poverty Regime*, Bristol, The Policy Press.
- Schmidt, M.G. (2005), *Sozialpolitik in Deutschland: Historische Entwicklung und internationaler Vergleich*. Wiesbaden: VS Verlag für Sozialwissenschaften.
- ———. 2010. Wörterbuch zur Politik. Stuttgart: Kröner.
- Stepan, A. (1999) "Federalism and Democracy: Beyond the US Model." *Journal of Democracy* 10:19-34.
- Wagemann, C. (2016) "The Christlich-Soziale Union: More than one double role." In *Regionalist Parties in Western Europe: Dimensions of Success*, ed. O. Mazzoleni and S. Mueller. London and New York: Routledge.
- Watts, R. L. (2008) *Comparing Federal Systems*. 3 ed. Montreal & Kingston: McGill-Queen's University Press.

#### Notes:

<sup>&</sup>lt;sup>1</sup> In line with the European tradition, for the purposes of this paper, a federalist is someone who seeks to augment the discretion of regional governments against the absolute power of the central government. This understanding is opposite to the sense of the term's meaning in the famous federalist papers (Hamilton et al., 2008). Therein, a federalist is someone who favours a stronger central government.

<sup>2</sup> In our sample, the two Coming together federation have a considerably higher degree of tax autonomy

than the two holding together federations. In Switzerland, 39.9% of tax receipt are collected at the regional/local level, In Germany 30.8%, in Spain 23.6% and in Italy a mere 16.5% (figures for 2014, OECD 2015).

<sup>&</sup>lt;sup>3</sup> A map of the Optionskommunen can be found here : https://www.landkreistag.de/images/stories/themen/Langzeitarbeitslose/161101%20DLT%20Optionskarte%20-%20104%20OK.pdf (visited 03.01.2018)

<sup>&</sup>lt;sup>4</sup> In particular, the absence of a comprehensive and inclusive national anti-poverty safety net had, by the early 1990s, already induced two Special Status Regions of Northern Italy – Valle d'Aosta and Trentino Alto Adige - to introduce regionally-based schemes.

<sup>&</sup>lt;sup>5</sup> Regionally-based schemes were introduced in Basilicata (L.r.n. 3/2005), Campania (L.r.n. 2/2004) Friuli Venezia Giulia (L.r.n. 6/2005), Latium (L.r.n. 4/2008), Apulia (L.r.n. 19/2006) and Sardinia (L.r.n. 23/2005).

<sup>&</sup>lt;sup>6</sup> These are Apulia, Basilicata, Friuli Venezia Giulia, Emilia Romagna, Molise and Sardinia.

<sup>&</sup>lt;sup>7</sup> That is to say, since parties take consistent positions across the class and the territorial cleavage so that these dimensions' correlate, we end up with one unidimensional space (cfr. Rovny 2015).